Government of
Saskatchewan

2006-2007
Annual Report

Saskatchewan
Culture, Youth
and Recreation

2007-04682/

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Letters of Transmittal

July 2007

The Honourable Dr. Gordon L. Barnhart
Lieutenant Governor of Saskatchewan
Government House
Regina, Saskatchewan

Your Honour:

Culture, Youth and Recreation supports and celebrates Saskatchewan as a great place to live, work and raise a family.

By working collaboratively with key partners, the department continues to enhance the province's cultural, artistic, heritage, sport and recreation opportunities.

We need to be telling the story and speaking more proudly about the great opportunities and quality of life we enjoy in Saskatchewan. The department's work continues to focus on increasing understanding of why Saskatchewan is the place to be – the place to have fun – the place where you can build a future.

Through strategic investments in our cultural industries we are contributing to the value of Saskatchewan's unique advantage.

A series of major music events to be held in 2007 is helping to leverage opportunities and provide a growing focus on the role of culture and recreation in community strength and attractiveness.

We are excited to be hosting the Juno Awards, the Canadian Country Music Awards, the Western Canadian Music Awards, and Waniskâ, a gala showcase of Aboriginal artists. Combine these high profile events with the many concerts, jamborees and festivals that occur every year and it is easy to see why it will be standing room only in Saskatchewan in 2007.

Culture and recreation are important contributors to making life better and encouraging young people and families to build their future here.

Sincerely,

Sandra Morin

Minister of Culture, Youth and Recreation

The Honourable Sandra Morin
Minister of Culture, Youth and Recreation

Dear Minister:

I have the honour of submitting the Annual Report of the Culture, Youth and Recreation for the fiscal year ending March 31, 2007.

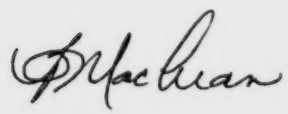
We made significant progress on several exciting initiatives this past year. The result of the work done by the Ministerial Advisory Committee on Status of the Artist was a comprehensive plan to improve the living and working conditions of artists. As with Status of Artist consultations, some consistent themes are being heard in a music industry review currently underway.

The voluntary sector is integral to the delivery of a multitude of programs and services, including those provided by the sport, culture and recreation sectors. We continue to work with the Premier's Voluntary Sector Initiative on challenges such as community capacity building, leadership development, and building awareness of the significant contribution the voluntary sector makes to our quality of life.

Quality sport, cultural and recreational activities and facilities are factors that influence where individuals choose to live and where businesses choose to locate. This priority was reflected in the announcement of a new three-year $100 million Building Communities Program in December 2006.

In collaboration with our partners, we will continue to build on our ambitious strategic plan to fulfill our vision of engaging all Saskatchewan people in the ongoing success of the province.

Respectfully submitted,



Barbara MacLean

Deputy Minister

Introduction

Saskatchewan Culture, Youth and Recreation's annual report provides a review of our achievements, program and policy initiatives, and financial statements for the 2006-07 fiscal year. This report also looks forward to forecast the challenges and opportunities ahead, how the department plans to address them and how we plan to measure our progress in achieving our goals and objectives.

This annual report describes actual departmental results for the key actions and performance measures that were published in our 2006-07 Performance Plan. The Saskatchewan sectors that are served by and work with Saskatchewan Culture, Youth and Recreation are diverse and represent many different perspectives. The improvements and success over the year is due to the collaborative effort of the department and its various partners. Our Performance Plan reflects our results against specifically stated goals, objectives and measures.

The department's Performance Plan has been released with budget documents and can be accessed from the department's website at www.cyr.gov.sk.ca. The results are also associated with the key actions included in the Budget and Performance Plan Summary for 2006-07. The government-wide Performance Plan released with the 2006-07 budget is available at www.gov.sk.ca/budget06/budgetsummary.pdf

Who We Are

Saskatchewan Culture, Youth and Recreation was established in February 2001 to support and enhance the culture, youth and recreation sectors in our province, and emphasize the importance of these sectors to Saskatchewan's quality of life and its future. Culture, Youth and Recreation has 86.5 full-time equivalent positions. The department's head office is in Regina with satellite offices in Melfort and La Ronge.

Our Mandate

The mandate of Culture, Youth and Recreation supports and celebrates Saskatchewan as a great place to live, work and raise a family. By working collaboratively with diverse groups and communities, the department enhances the province's cultural, artistic, recreational and social life and preserves our history and unique identity. It also recognizes accomplishment and promotes excellence in the sport, recreation, culture, and heritage.

The province values the important role that communities, non-profit organizations and the voluntary sector play in the delivery of community programs and services. The department administers the legislative and regulatory framework for the management and distribution of funds for community activities. These funds are distributed through the Saskatchewan Lotteries Trust Fund for Sport, Culture and Recreation and the Community Initiatives Fund.

The department provides research, evaluation, public policy development and stewardship in collaboration with its key partners in the culture and heritage, sport and physical activity and recreation sectors. Culture, Youth and Recreation participates in and supports national policy development through federal-provincial-territorial initiatives in sport, recreation, youth, culture and heritage.

The department also promotes Saskatchewan as an important center of creativity and innovation. The department plays a key role in increasing awareness of Saskatchewan's great quality of life.

Service Delivery System

Working with the sport and recreation sectors:

The department works to ensure Saskatchewan people have access to sport and recreation programs that will help keep them physically active and socially engaged. This requires ongoing collaboration with key community partners, organizations and individuals at local, regional, provincial and national levels. In collaboration with our partners, the department's work focuses on research, evaluation and public policy development that shapes the direction of the sport, physical activity and recreation sector.

The department supports an inclusive games program composed of the Saskatchewan Games, the Western Canada Games, the Canada Games and various Aboriginal Games. These games ensure sport development at the local level and enable communities to develop clubs and teams, develop coaches, officials and volunteers, and to maintain and improve sport and recreation facilities.

The department participates in the Interprovincial Sport and Recreation Council (ISRC). The council provides advice to Ministers across Canada about sport and recreation issues. The development and implementation of the Canadian Sport Policy and the development of bilateral agreements to support active living and healthy eating are examples of the work undertaken through this collaborative mechanism.

The department's work with its provincial stakeholders and the ISRC resulted in the development of the Building Communities Programs that was designed to address the cultural and recreational infrastructure needs in Saskatchewan. The department launched this three-year $100 million program in December 2006.

Working with the culture and heritage sectors:

The department's role in the culture and heritage sectors is largely one of policy, planning and stewardship. The Government of Saskatchewan is considered a leader in Canada for its innovative mechanisms to support the cultural sector, which exists at arm's length from government.

The Saskatchewan Arts Board and the Saskatchewan Heritage Foundation are established by statute and provide financial support to arts and heritage respectively. They are accountable to the legislature through the Minister of Culture, Youth and Recreation. The Saskatchewan Arts Board is funded through an appropriation from the General Revenue Fund and the Saskatchewan Heritage Foundation is funded under agreement with the Saskatchewan Lotteries Trust Fund.

The department delivers a number of other programs including the Film Employment Tax Credit Program and the Cultural Industries Development Fund that collectively drive growth and innovation in new economic sectors that are especially attractive to young people.

The department partners with heritage sector organizations, such as the T. rex Discovery Centre Inc., Western Development Museum and Claybank Brick Plant, to undertake activities that reinforce Saskatchewan's heritage. As well, the department provides funding to several heritage institutions that capture and present our history and identity and are instrumental in tourism development.

Focusing on Saskatchewan's youth:

The department is dedicated to ensuring that Saskatchewan youth reach their fullest potential. Department initiatives facilitated youth engagement that focused on addressing youth retention and attraction, participation in decision-making, leadership development, and connection to the workforce and meaningful jobs.

The department is engaging youth in decision-making through initiatives such as the Provincial Youth Advisory Committee and Leaders of Tomorrow. Young people in these leadership roles are building skills, strengthening their voice on key provincial issues, and are empowered to contribute directly to the design and success of the programs that affect them.

The Saskatchewan Youth Project Awards further enhances opportunity for Saskatchewan youth. Initially proposed by the Provincial Youth Advisory Committee, the program assists youth in collaborating with local community leaders while developing skills and delivering youth-relevant outcomes. This three-year program was launched in 2006 with funding from the Centennial Youth Legacy Fund.

Sport, physical activity and recreation opportunities for youth also promote social engagement by youth and development of leadership and teamwork skills.

Other department initiatives, such as Student Employment Experience (SEE) and Green Team, provide youth with early, relevant experiential learning opportunities and develop youth skills. These employment programs help students develop a network with workers and employers, develop a better sense of Saskatchewan industry and strengthen their ability to make long-term career decisions. Responsibility for the implementation of SEE and Green Team was transferred to Advanced Education and Employment at the end of the 2006-2007 fiscal year.

Stewardship of the lottery system and the Community Initiatives Fund:

The province has recognized the contributions of the voluntary sector to the quality of life in communities for many years. In the 1970s, the government took the unprecedented step of developing public policy that ensured long-term funding through lottery profits to support voluntary sector sport, recreation and cultural activities.

As a steward to the lottery system, Culture, Youth and Recreation regulates the distribution of lottery profits through the Lottery Trust Fund. The department works with its global partners – Sask Sport, SaskCulture and Saskatchewan Parks and Recreation Association to define eligible recipients for lottery funding. Eligible recipients represent communities from across the province.

In 2006-07, a network of more than 12,000 community organizations received funding from Saskatchewan's lottery system. In turn, these non-profit groups assume responsibility for a wide range of community development initiatives, as well as providing leadership opportunities to individuals. They also identify, develop and deliver a comprehensive array of sport, recreational and cultural programming.

In 2006-07, $37 million in lottery proceeds were paid into the Saskatchewan Lottery Trust Fund to support community programming in three very important and expansive sectors: sport, culture and recreation. Proceeds are distributed to these three sectors through the provisions outlined in *The Interprovincial Lotteries Act, 1984*. Consistent with this statute, the department established a three-year agreement (effective April 1, 2006) in which government assigned Sask Sport to conduct and manage lotteries on its behalf. The agreement outlines policy and funding guidelines for the allocation, uses of lottery profits and further establishes accountability mechanisms for the province's lottery funding.

The Community Initiatives Fund (CIF) was established by *The Saskatchewan Gaming Corporation Act, 1994*. The CIF builds community leadership capacity by supporting the efforts of charities and non-profit organizations to deliver projects for the benefit of children, youth and families.

The CIF receives a portion of the profits from the casinos in Regina and Moose Jaw. In 2006-07, the CIF distributed $5.8 million to community organizations for projects that promote human development.

The CIF is managed and operated by a board of trustees, appointed by the Lieutenant Governor in Council. Individual grant decisions are made by trustees at arms length from government. Community grant decisions are informed by regional priorities identified through human service Regional Intersectoral Committees. The department works to ensure that trustees can fulfill their statutory obligations, achieve intended results, effectively manage funds and provide standards of service to beneficiaries and the public.

2006-07 Results At A Glance

Summary of Performance Results

This section highlights the performance results related to key actions outlined in the 2006-07 Performance Plan. Performance results related to additional key actions are included in the next section of the annual report.

Goal 1 – Saskatchewan is an attractive place to live and build a future

Objective 1 – Youth obtain quality jobs or initiate businesses or co-operatives of their own

- The department met its target of providing at least 800 students with career-relevant work experiences in the Student Employment Experience and Green Team program (801 students participated).
- The department did not develop a youth career-quality index. It was decided there was a need to adopt a more strategic approach to research that focuses on factors that effect youth participation in Saskatchewan's labour market.

Objective 2 – Sport, culture, recreation and volunteer opportunities are appealing and accessible

- As part of the Premier's Voluntary Sector Initiative (PVSI), the department worked collaboratively with the voluntary sector to create a structure to facilitate the relationship between government and the voluntary sector. Through discussion with the voluntary sector, the Joint Steering Committee developed a go-forward plan for the voluntary sector-government partnership.
- The PVSI worked in consultation with the Canadian Volunteer Initiative to provide research and information to support and develop voluntary organizations.

Objective 3 – Sport, culture, physical activity and recreation are increasingly significant contributors to the growth of the Saskatchewan economy

- The department worked in partnership with Statistics Canada and Canadian Heritage to finalize a report on the economic impact of the cultural sector in Saskatchewan (released: March, 2007).
- The department conducted a literature review on the benefits of heritage conservation.
- Film production volumes were lower and estimated film industry employment was higher in 2006-07 than 2005-06.

Objective 4 – The identity of Saskatchewan people is informed by their knowledge of and pride in the province's history, geography, diversity and people

- Based on consultation with First Nations' groups, a draft policy for the care and co-management, including possible repatriation, of sacred and culturally sensitive artifacts was developed.
- The Royal Saskatchewan Museum (RSM) celebrated its 100th Anniversary by presenting a number of special events.
- It is anticipated that *The Royal Saskatchewan Museum* Act will be tabled in the Saskatchewan Legislature in the spring session 2007.
- The department collaborated with the Museum Association of Saskatchewan to conduct a study assess Saskatchewan residents' knowledge and appreciation of heritage resources.
- A needs assessment of Aboriginal communities was conducted to assist with the development of heritage preservation and planning tools.
- The number of heritage properties in the provincial inventory and/or formally designated increased in 2006-07.
- The number of designated archeology sites increased in 2006-07.

Goal 2 – Saskatchewan people have the habits and skills needed for life success

Objective 1 – Youth have early leadership and work experience opportunities

- The department did not meet its objective of facilitating the inclusion at least 30 youth through the Leaders of Tomorrow program (16 youth participated).
- The department met its objective of convening the Provincial Youth Advisory Committee (PYAC) at least four times in 2006-07.

- Again, the department met its target of providing at least 800 students with career-relevant work experiences in the Student Employment Experience and Green Team program (801 students participated).
- The Saskatchewan Youth Project Awards exceeded its objective of providing at least nine youth-led projects (22 projects were funded in 2006).
- The Royal Saskatchewan Museum program, Youth Forum on Sustainability, did not meet its objective of providing 10 Student-Teacher Action Teams in 2006-07 (5 teams participated).

Objective 2 – First Nation and Métis children and youth participate fully in sport, culture and recreation activities

- The department collaborated with Sask Sport on a bilateral agreement to support Aboriginal Sport Development that included designing a province-wide plan to increase the certification of First Nations and Métis coaches and officials.
- As part of the three year lottery agreement, the department worked with Sask Sport, Saskatchewan Parks and Recreation Association (SPRA), and SaskCulture to develop a measurement system to provide more reliable statistical estimates of participation by First Nation and Métis people in sport, culture and recreation activities, both as leaders and participants.

Objective 3 – Saskatchewan people understand the value of physical activity and receive mental and physical health benefits acquired through regular participation

- The department has continued to work with the Saskatchewan Physical Activity Council, SPRA, Sask Sport and other government departments to develop a comprehensive plan for increasing Saskatchewan residents' participation in physical activity.
- The perentage of Saskatchewan people who are physically active increased by 4.4% from 2000 (45.6%) to 2003 (50.0%).

Goal 3 – Programs and infrastructure are sustainable, accountable and responsive to public needs

Objective 1 – Sport, culture and recreation infrastructure is sustainable

- The department collaborated with SPRA to complete an inventory of culture and recreation facility needs.
- A new Building Communities Program was announced that committed $100 million to helping communities increase cultural and recreational capacity. In the first year of the program four significant projects were allocated $16.6 million. They were the Lloydminster Common Wealth Centre, Swift Current Centennial Civic Centre, Wanuskewin Heritage Park, and Yorkton Gallagher Centre. An additional $2 million was allocated for infrastructure in the North.

2006-07 Performance Results

This section of the annual report provides a more detailed explanation of the performance results related to each of the goals and objectives identified in our 2006-07 Performance Plan. The Culture, Youth and Recreation 2006-07 Performance Plan is available at www.cyr.gov.sk

Goal 1 – Saskatchewan is an attractive place to live and build a future

Objective 1 – Youth obtain quality jobs or initiate businesses or co-operatives of their own

Ensuring young people realize their potential in Saskatchewan is critical to the success of our province. Linking youth to quality employment, or helping them create their own opportunities, is essential to making Saskatchewan an attractive place to live, work and build a future. Achievement of this objective requires a strong partnership be developed with employers so that research and best practices advocated by the department are implemented by employers.

Key Results

The department met its target of providing at least 800 students with career-relevant work experiences in the Student Employment Experience and Green Team program (801 students participated).

The department did not develop a youth career-quality index. It was decided there was a need to adopt a more strategic approach to research on factors that effect youth participation in Saskatchewan's labour market.

Additional key actions accomplished in 2006-07 related to this objective were as follows:

The department served on the Youth Friendly Workplace Designation Steering Committee which launched the Youth-Friendly Business Program in 2006.

Measurement Results

The department is unable to report progress on the measures identified under this objective in the 2006-07 Performance Plan as no new data is available for comparison at this time.

Based on Culture, Youth and Recreation's 2004 Youth Quality of Life Survey (most current data available), Saskatchewan youth who were currently employed, or not working but planned to re-enter the workforce within the next few years:

- 45% of the youth respondents believed they could achieve their career goals better if they moved away.
- 54% of the youth respondents, agreed or strongly agreed with the statement, "There are enough jobs in Saskatchewan, but not enough career opportunities."

Objective 2 – Sport, culture, recreation and volunteer opportunities are appealing and accessible

Participation in sport, culture and recreation has been shown to have many benefits, including health, education, social and economic well-being. The sport, culture and recreation system funded through the Saskatchewan Lotteries Trust Fund, has a long history of success in building participation in these areas. Moreover, most of these activities are organized by volunteers. Fortunately, Saskatchewan has the highest rate of volunteer participation in Canada.

Key Results

As part of the Premier's Voluntary Sector Initiative (PVSI), the department worked collaboratively with the voluntary sector to create a structure to facilitate the relationship between government and the voluntary sector. Through discussion with the voluntary sector, the Joint Steering Committee developed a go-forward plan for the voluntary sector-government partnership.

The PVSI worked in consultation with the Canadian Volunteer Initiative to provide research and information to support and develop voluntary organizations in Saskatchewan.

Measurement Results

The department is unable to report progress on the measures identified under this objective in the 2006-07 Performance Plan as no new data is available for comparison at this time. The department is currently working with Saskatchewan Health and other stakeholders

to develop pragmatic and meaningful indicators to measure Saskatchewan residents' participation in sport, culture, recreation and volunteer activities.

Based on a study conducted by Culture, Youth and Recreation in 2005, the percentage of children and youth (age 5 to 19 years) participating in sport, culture and recreation activities were as follows:

- Coached sport: 70.0%
- Informal sport: 96.6%
- Recreation activities: 93.6%
- Arts activities: 44.4%
- Heritage language activities: 7.4%

According to a Statistics Canada report, 2004 Canadian Survey of Giving, Volunteering and Participating, the percentage of Saskatchewan residents who volunteered was 54% [2003; most recent data available]

Objective 3 – Sport, culture, physical activity and recreation are increasingly significant contributors to the growth of the Saskatchewan economy

Evidence shows that the sport, culture and recreation sectors significantly affect the financial health of the province through employment, tourism and other expenditures. Some areas, such as film, consistently contribute to the economy by driving industrial activity and job creation. Large sport or cultural events, such as the Canada Games contribute to the economy through tourism and capital improvements. Finally, quality sport, cultural and recreational activities, facilities and services are important determinants of where individuals choose to live and businesses choose to locate.

The department continues to work with its partners to expand and enhance the contributions of the sport, culture and recreation sectors to the Saskatchewan economy and the employment of its people.

Key Results

The department worked in partnership with Statistics Canada and Canadian Heritage to finalize a report on the economic impact of the cultural sector in Saskatchewan (released: March 2007).

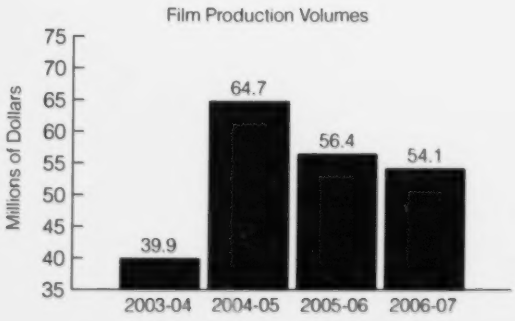
The department conducted a literature review of the economic, social and environmental benefits of heritage conservation. This review is a first step to developing pragmatic and effective measures and methodologies to comprehensively study the impact of heritage conservation on the quality of life of Saskatchewan residents and communities.

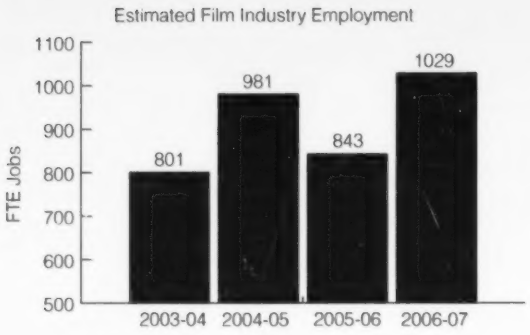
The province will host the nation's largest music awards in 2007, starting with the Juno Week March 30, 2007, and culminating in the televised Juno Awards on April 1, 2007. The province provided financial through the department to support hosting the 2007 Juno Awards in Saskatoon.

Measurement Results

At this time, the measurement of this objective includes only one facet of the economic contribution of sport, culture and recreation, that of the film industry. Film production volume refers to the total production budgets of films in Saskatchewan. When film productions register in the Film Employment Tax Credit program, they provide information about their budget, employment and financing structure.

Film production volumes were lower in 2006-07 than 2005-06. In January 2006, changes were made to reduce the percentage of deemed labour that qualified for the Film Employment Tax Credit. It was expected that this would increase the proportion of Saskatchewan labour and that it would also initially reduce film production volumes.





Using Statistics Canada multipliers and an estimated average annual salary of $35,000, the department developed a formula to estimate the number of full-time equivalent (FTE) jobs that exist in the film industry. This estimate does not represent all of the people working in the industry. Because of the itinerant nature of film industry employment, those numbers are estimated to be three to four times higher than the estimate of FTE jobs.

The number of FTE jobs increased by 22.1% from 2005-06 to 2006-07. This finding indicates that the changes to the Film Employment Tax Credit (FETC) in 2006 had a very positive effect on the number of film industry jobs in Saskatchewan, even though the film production volume dropped during the same period.

Objective 4 – The identity of Saskatchewan people is informed by their knowledge of and pride in the province's history, geography, diversity and people

Culture, Youth and Recreation continued to pursue opportunities that built on the experience of Saskatchewan's Centennial to ensure that the people of Saskatchewan remain informed, aware and proud. In addition, the department continued to work with its partners to increase public awareness and the capacity of communities related to heritage resource conservation. (Designations of heritage sites are typically the first step of processes to conserve and sustainably utilize historic properties.) Viable heritage assets, regularly recorded and monitored, are a contributing factor in the overall economic and social viability of a community and a province.

Key Results

Based on consultation with First Nations' groups, a draft policy for the care and co-management, including possible repatriation, of sacred and culturally sensitive artifacts was developed. A first round of consultation with tribal councils, independent bands, and other First Nations' groups that began in 2005-06 was completed in July 2006. Based on these discussions a draft repatriation policy was developed. The draft policy was reviewed during a second round of consultations that occurred at the Royal Saskatchewan Museum (RSM) between September 2006 and March 2007. Meetings at the RSM also provided First Nations' groups the opportunity to view the sacred objects held at the museum. As a result of this second round of consultations, the policy will focus on care and co-management of sacred objects, with repatriation as one of several options. The policy will be finalized in 2007-08. Support for this initiative was provided by a Federal grant from the Museums Assistance Program.

The Royal Saskatchewan Museum celebrated its 100th Anniversary by presenting a number of special events. Four Discovery Series evening events presented and discussed a variety of subjects using lectures, exhibits, song, dance, and humour. One week in July was dedicated to the celebration of the RSM's centennial through gallery demonstrations, building tours and special activities, including a formal celebration on July 16, 2006.

The *Royal Saskatchewan Museum Act* was prepared to put forward for tabling in the 2007 spring session of the Legislature. This Act will entrench the purpose, mandate and principles of the Royal Saskatchewan Museum, together with its responsibility to develop policy concerning the care and management of Aboriginal sacred and culturally sensitive objects, in legislation.

The department partnered with the Museums Association of Saskatchewan to conduct a public survey that was designed to assess Saskatchewan residents' knowledge and appreciation of heritage resources. This survey also elicited public opinion about the role of government in heritage. The findings suggest that the level of engagement that Saskatchewan residents have with heritage directly influenced their knowledge of Saskatchewan's

history, geography and people. Moreover, 84% of respondents considered preserving historic buildings and sites as important or very important.

The department produced and began distribution of a document titled Conserving Your Historic Places and Historic Buildings Modern Uses. This document was developed to enhance the capacity of communities to identify, document, protect, conserve and manage local heritage resources.

In addition, a needs assessment of Aboriginal communities was conducted by Culture, Youth and Recreation to assist with the development of heritage preservation and planning tools.

Additional key actions accomplished in 2006-07 related to this objective were as follows:

The department collaborated with SaskCulture to promote and celebrate Family Day and Heritage Week.

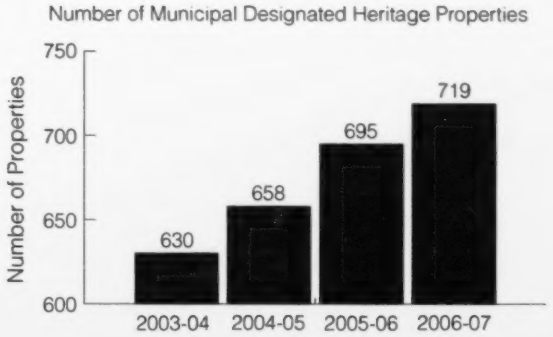
The Heritage Resources Branch partnered with the Saskatchewan Heritage Foundation and the Saskatchewan Architectural Heritage Society to produce a directory of contractors involved in Historic Building Conservation that will be published in 2007.

A provincial Quality of Life campaign and the launch of a new Saskatchewan! wordmark was delivered through Culture, Youth and Recreation. The campaign built upon other initiatives by government and the private sector, to encourage young people, and others, to remain in Saskatchewan, while attracting expatriates and other out-of-province individuals to the province.

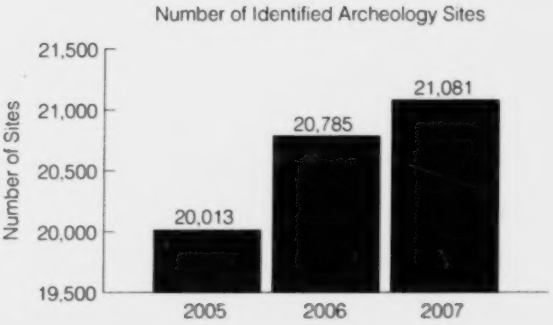
Measurement Results

The percentage of Saskatchewan residents who feel positive about the province and its future increased from 2002 (47%; Provincial Omnibus Survey) to 2005 (56%; Centennial 2005 Office Survey; latest data available).

The number of designated municipal and provincial heritage properties increased in 2006-07. The number of heritage properties added to the provincial register and/or formally designated, directly measures heritage resource identification, preservation and protection in a quantitative manner. The number of municipal heritage properties reported here are different than those presented in the 2006-07 Performance Plan.This is due to an internal audit conducted by the Heritage Resources Branch. This audit identified several properties that had been improperly designated by their municipal government and therefore were removed from the provincial register. This review also resulted in improvements to the monitoring of the designation process for both municipal and provincial designated heritage properties.



The number of designated archeology sites increased in 2006-07 (CYR data).



Goal 2 – Saskatchewan people have the habits and skills needed for life success

Objective 1 – Youth have early leadership and work experience opportunities

The development of engaged, productive citizens requires input from a variety of influences overan individual's lifetime – private, public and voluntary. Actions to achieve this objective ensure that youth have opportunities to develop career skills and succeed.

Key Results

The department did not meet its objective of facilitating the inclusion at least 30 youth through the Leaders of Tomorrow program (16 youth participated).

The department met its objective of convening the Provincial Youth Advisory Committee (PYAC) at least four times in 2006-07.

Again, the department met its target of providing at least 800 students with career-relevant work experiences in the Student Employment Experience and Green Team program (801 students participated).

The Saskatchewan Youth Project Awards exceeded its objective of providing at least nine youth-led projects (22 projects were funded in 2006).

The Royal Saskatchewan Museum program, Youth Forum on Sustainability, did not meet its objective of providing 10 Student-Teacher Action Teams in 2006-07 (five teams participated).

Additional key actions accomplished in 2006-07 related to this objective were as follows:

In partnership with the Saskatchewan Institute of Public Policy's President's Leadership Program, the department held a Volunteer Day that offered activities to engage youth in volunteerism.

Measurement Results

The department is unable to report progress on the measures identified under this objective in the 2006-07 Performance Plan as no new data is available for comparison at this time.

Student respondents who participated in the 2005/06 Centennial Student Employment Program indicated that their job:

- Did relate to their field of studies: 85%
- Did relate to their career ambitions: 89%

Objective 2 – First Nations and Métis children and youth participate fully in sport, culture and recreation activities

The department recognizes that the involvement of First Nations and Métis people in sport, culture and recreation activities is of growing importance as demographic trends point to a growing Aboriginal population in the province. Sport, culture and recreation serve as powerful tools for building community cohesion. They break down barriers between diverse groups and help create a sense of local pride and belonging. They also build stronger, safer communities, strengthen the economy, develop the skills of local people, meet the needs of children and improve everyone's health. As such, the department is working with its global partners – Sask Sport, SaskCulture and SPRA to ensure that Aboriginal people are provided opportunities to participate and undertake leadership roles in sport, culture and recreation activities throughout the province.

The department participated in the Interprovincial Sport and Recreation Committee to collaborate on solutions to common issues across Canada. First Nations and Métis participation in sport and physical activity is a priority for this council.

Key Results

The department collaborated with Sask Sport on a bilateral agreement to support Aboriginal Sport Development that included designing a province-wide plan to increase the certification of First Nations and Métis coaches and officials.

As part of the three year lottery agreement, the department worked with Sask Sport, SPRA, and SaskCulture to develop a measurement system to provide more reliable statistical estimates of participation by First Nation and Métis people in sport, culture and recreation activities, both as leaders and participants.

Additional key actions accomplished in 2006-07 related to this objective were as follows:

The department worked with the Community Initiatives Fund (CIF) Board of Trustees to develop a new purpose statement that focuses the fund on leadership and development of opportunities for children, youth and families.

Funding to the CIF Community Grant Program was increased by $200,000 to enable more community projects to be supported.

The amalgamation of five northern recreation regions was authorized, to form the Northern Sport, Culture and Recreation District under the Building Better Communities Initiative.

The department collaborated with Sask Sport, as the managing agency, to continue the bilateral agreement to support the implementation of the Canadian Sport Policy.

Measurement Results

The department is unable to report progress on the measures identified under this objective in the 2006-07 Performance Plan as no new data is available for comparison at this time. The department is currently working with Saskatchewan Health and other stakeholders to develop pragmatic and meaningful indicators to measure Saskatchewan Aboriginal residents' participation in sport, culture, recreation and volunteer activities.

Based on a study conducted by Culture, Youth and Recreation in 2005, the percentage of Aboriginal children and youth (age 5 to 19 years) participating in sport, culture and recreation activities were as follows:

- Coached sport: 51.2%
- Informal sport: 93.8%
- Recreation activities: 89.2%
- Arts activities: 41.8%
- Heritage language activities: 19.9%

Objective 3 - Saskatchewan people understand the value of physical activity and receive mental and physical health benefits acquired through regular participation

The proportion of physically active people in Saskatchewan has increased from 39% in 1997 to 50% in 2003. Nevertheless inactivity remains a serious concern. For example, in 2003, over half (55%) of Saskatchewan adults (over 18 years) are either overweight or obese compared to about 48% of Canadians. Almost two-thirds (63%) of Saskatchewan men and half (47%) of Saskatchewan women are overweight or obese compared to 57% of Canadian men and 39% of Canadian women.

Recognizing physical inactivity is a serious health issue, Saskatchewan committed to increasing the levels of physical activity of all residents. Through funding from the Community Initiatives Fund, Saskatchewan in motion was developed and launched in spring 2003 as a province-wide initiative to help Saskatchewan reach this goal.

In collaboration with Sask Sport, SPRA, the departments of Learning and Health and other partners will continue efforts to improve physical activity rates among Saskatchewan people.

Key Results

The department has continued to work with the Saskatchewan Physical Activity Council, SPRA, Sask Sport and other government departments to develop a comprehensive plan for physical activity.

Additional key actions accomplished in 2006-07 related to this objective were as follows:

The in motion program continued to build momentum following a process evaluation conducted in 2006. In collaboration with Culture, Youth and Recreation and other partners, in motion developed new strategic and operating plans focused on partner development, community awareness, community capacity building, and research and evaluation.

Measurement Results

The percentage of Saskatchewan people who are physically active increased by 4.4% from 2000 (45.6%) to 2003 (50.0%; latest data available).

Goal 3 – Programs and infrastructure are sustainable, accountable and responsive to public needs

Objective 1 – Sport, culture and recreation infrastructure is sustainable

Almost half of Saskatchewan's sport and recreation facilities were constructed in tribute to Canada's Centennial in 1967 and are now at or nearing the end of their useful life. Developing an overall plan for a strategy to replace these facilities is complicated because it involves both capital investment and operating cost issues. Increasing operating costs and demographic shifts means that sustainability is a key challenge, even for new facilities. In today's dollars, conservative estimates to revitalize the current inventory of sport and recreation facilities in Saskatchewan is $750 million.

Key Results

The department collaborated with SPRA to complete the analysis of an inventory of culture and recreation facility needs.

Additional key actions accomplished in 2006-07 related to this objective were as follows:

The department continued to participate in a national initiative to review infrastructure needs and investigate funding alternatives to meet sport, recreational and cultural infrastructure needs. Federal, provincial, and territorial Ministers responsible for sport, physical activity, and recreation have identified sport and recreation infrastructure as their number one priority, recognizing that infrastructure needs are unique to each jurisdiction.

In December 2006, the province launched a three-year $100 million Building Communities Program (BCP). This program was designed to assist municipalities in addressing their cultural and recreational infrastructure needs. In year one (2006-07), $16.6 million was allocated to the Lloydminster Common Wealth Centre ($4.97 million), Swift Current's Centennial Civic Centre ($3.08 million), Wanuskewin Heritage Park ($2.5 million), Yorkton's Gallagher Centre ($4.07 million). An additional $2 million was committed for recreational and cultural infrastructure in the North.

The remainder of the funding will be provided in the next two fiscal years of 2007-08 and 2008-09.

Measurement Results

The department is unable to report progress on the measures identified under this objective as the measures are under development.

2006-07 Financial Results

In 2006-07, department spending in the areas of culture, youth, recreation and heritage totaled $67 million. The 2006-07 budget for the department was $50.320 million resulting in an over expenditure of $16.680 million. The department received funding of $22.110 million through the Supplementary Estimates in November 2006.

The department's actual revenue for the 2006-07 fiscal year was $6.545 million. The 2006-07 budgeted revenue was $4.560 million, resulting in a $1.985 million variance of actual from budget.

Expenditure Statement 2006-2007

Summary of Expenditures

The following table outlines information on actual and budgeted expenditures by subvote and subprogram. Variance explanations are provided for all variances that are greater than $100,000.

in thousands of dollars

Subvote/Subprogram	*Original Estimate*	*Actual Expenditure*	*Variance Over/(Under)*
Central Management and Services			
Executive Management	690	626	(64)
Central Services	908	2,460	1,552[1]
Accommodation Services	5,670	5,240	(430)[2]
Subvote Total	**7,268**	**8,326**	**1,058**
Culture			
Culture Operations Support	1,502	1,729	227[3]
Saskatchewan Arts Board	5,284	5,284	0
SaskFILM	900	900	0
Film Employment Tax Credit	8,900	10,384	1,484[4]
Cultural Industries Development	300	300	0
Conexus Arts Centre	425	425	0
Subvote Total	**17,311**	**19,022**	**1,711**
Recreation	***682***	***830***	***148***[5]
Heritage			
Heritage Operations Support	1,222	1,246	24
Royal Saskatchewan Museum	1,842	1,950	108[6]
Western Development Museum	2,615	3,015	400[7]

Subvote/ Subprogram	Original Estimate	Actual Expenditure	Variance Over/(Under)
			in thousands of dollars
Wanuskewin Heritage Park	500	500	0
Saskatchewan Science Centre	550	550	0
Saskatchewan Archives Board	3,372	3,572	200[8]
Subvote Total	**10,101**	**10,832**	**732**
Policy and Youth			
Youth Services	337	265	(72)
Youth Employment	2,419	2,224	(195)[9]
Lottery and Community Initiatives Stewardship	352	338	(15)
Premier's Voluntary Sector Initiative	177	172	(5)
Subvote Total	**3,286**	**3,000**	**(287)**
Community Initiatives Fund	***5,774***	***6,468***	***(649)***[10]
Saskatchewan Communications Network	***5,898***	***6,435***	***537***[11]
Building Communities Program	***0***	***12,087***	***12,087***[12]
Subtotal	***50,320***	***67,000***	***16,680***
Supplementary Estimates	22,110	0	22,110
Special Warrants	0	0	0
Total Appropriation	**72,430**	**67,000**	**(5,430)**
Capital Acquisitions	**0**	**0**	**0**
Supplementary Capital Estimates	**0**	**0**	**0**
Amortization	**20**	**18**	**(2)**
TOTAL EXPENSE	**72,450**	**67,018**	**(5,432)**[13]

Explanations of Special Warrants and Major Variances

[1] Variance is mainly due to funding for the Saskatchewan! campaign.

[2] Variance is a result of lower than anticipated natural gas and electrical costs as well as lower than expected accommodation costs for the Conexus Arts Centre.

[3] Variance is due to costs associated with the Music Industry Review, the Crew Call film training program and a grant to the Saskatchewan Heritage Foundation.

[4] Variance is due to additional Film Employment Tax Credits being processed.

[5] Variance is due to flow through of federal funding for the Building Future Champions program and an Aboriginal Sport Bilateral agreement, less savings due to vacancy management.

[6] Variance is mainly due to expenditures associated with the Royal Saskatchewan Museum Centennial, flow through of federal funding for Repatriation of First Nations sacred and culturally sensitive objects as well as salary adjustments for the new collective bargaining agreement.

[7] Additional funding for the Western Development Museum approved by Cabinet minute No. 7604

[8] Additional funding for Saskatchewan Archives Board operating expenses.

[9] Variance is due to lower than expected expenditures associated with the Student Employment Experience Program.

[10] Additional payments to the Community Initiatives Fund in accordance with agreements in distributing gaming proceeds.

[11] Increased funding for SCN for operating costs and the purchase of additional program inventory.

[12] The original estimates for 2006-07 did not include the Building Communities Program. The program was developed through the course of the year and funded almost $20 million through supplementary estimates.

[13] Funding provided through the supplementary estimates exceeded the final actual expenditures for the department. This is mainly due to final expenditures being less than originally expected for the Building Communities Program.

Revenue Statement 2006-2007

Summary of Revenues

The Department collects revenue relating to the lottery licence fee as well as funding from the Federal Government under Federal Provincial Agreements such as the Canada-Saskatchewan Historic Places Initiative and the Building Future Champions Program. All revenue collected is deposited in the General Revenue Fund. A summary of the department's 2006-07 budgeted revenue compared to actual revenue is presented below. Variance explanations are provided for all variances that are greater than $100,000.

in thousands of dollars

Revenue Category	*Original Estimate*	*Actual Revenue*	*Variance Over(Under)*
Other Own-source Revenue			
Other Licenses and Permits	3,865	5,572	1,707[1]
Other	0	45	45
Subtotal	**3,865**	**5,617**	**1,752**
Transfers from the Federal Government	***695***	***928***	***233***[2]
TOTAL REVENUE	**4,560**	**6,545**	**1,985**

Explanations of Major Variances *(Branch to update)*

[1] Variance is mainly the result of an increase in license fee due to stronger than expected ticket sales during the Christmas season and through the entire 4tth quarter, particularly 6/49 and Scratch' N Win sales.

[2] Variance is due to federal funding received from the Department of Canadian heritage for the repatriation of First Nations sacred and culturally sensitive objects as well as a new agreement for the Building Future Champions initiative and a new Aboriginal Bilateral Agreement.

Where to Obtain Additional Information

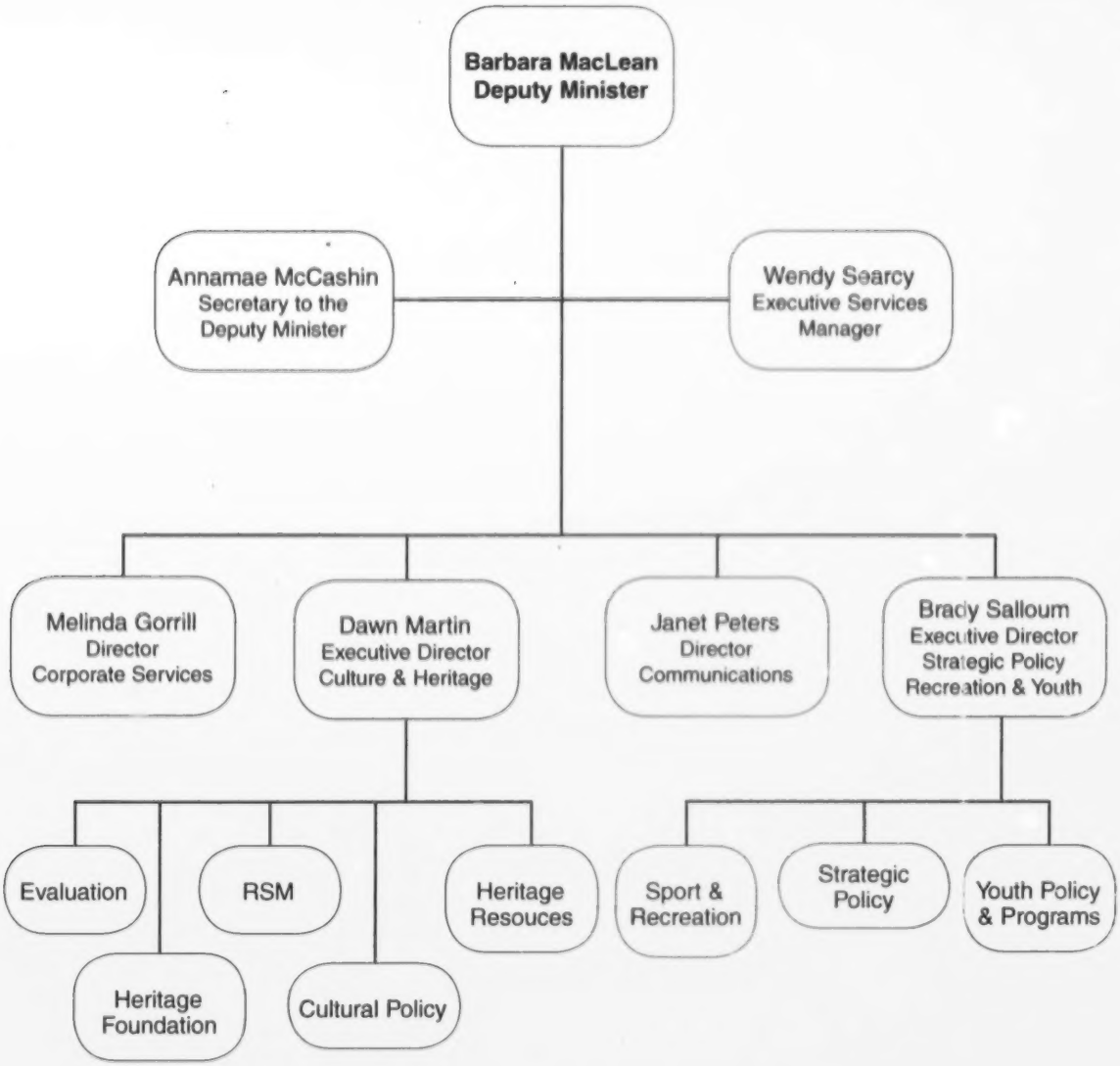
Saskatchewan Culture, Youth and Recreation depends on effective communication with its key partners in the community and within the government to achieve its mandate. This report offers an overview of where we are concentrating our resources, and why.

If you have questions related to the information in this report, or about other programs, initiatives or issues within the jurisdiction of the department, please get in touch with us either through Culture, Youth and Recreation's website at www.cyr.gov.sk.ca, by e-mailing us at info@cyr.gov.sk.ca or by calling (306) 787-5729.

For information specific to Royal Saskatchewan Museum programming, please call (306) 787-2815 or (306) 787-2816, or check the website at www.royalsaskmuseum.ca. You can also e-mail the Royal Saskatchewan Museum at rsminfo@royalsaskmuseum.ca.

Appendix A

Organization Chart
March 2007



Appendix B

Department Legislation

Saskatchewan Culture, Youth and Recreation is responsible for the following legislation:

The Archives Act, 2004
The Arts Board Act, 1997
The Communications Network Corporations Act
The Culture and Recreation Act, 1993
The Doukhobors of Canada C.C.U.B. Trust Fund Act
The Film Employment Tax Credit Act
The Heritage Property Act
The Historic Properties Foundation Act
The Holocaust Memorial Day Act
The Interprovincial Lotteries Act, 1984
The Jean-Louis Légare Act/Loi sur Jean-Louis Légare
The Multiculturalism Act
The Royal Saskatchewan Museum Act (to be tabled in May 2007)
The Saskatchewan Centre of the Arts Act
The Saskatchewan Gaming Corporation Act –
Part IV Community Initiatives Fund
The Saskatchewan Heritage Foundation Act
The Status of the Artist Act
The Tartan Day Act
The Wanuskewin Heritage Park Act
The Western Development Museum Act

These acts and related regulations can be viewed and downloaded from the Government of Saskatchewan Queen's Printer website at www.qp.gov.sk.ca.